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### Message from our Acting Executive Director:

Our God is greater than any proverbial giant or real-life situation we may face in this world. That's why Timothy reminds us that "God has not given us a spirit of timidity [fear], but of power, love, and selfdiscipline" (2 Tim. 1:7). Instead of being paralyzed by obstacles, setbacks, or resistance, whatever form they may take, we are encouraged to rest assured that the strength we need to overcome comes not from ourselves, but from the Holy Spirit. We must remain resolute in our determination to transform the world for Christ and not be discouraged by the daily challenges that the devil channels through those we are called to serve.

ULICAF continues to make a lasting impact in Liberia. We thank God for His abundant provisions and express sincere gratitude to you, our generous donors, for entrusting us with your finances, time, and service. Your faithfulness has enabled us to continue the vital work we do. Without your willingness to be the hands and feet of God, our life-changing mission in Liberia would not be possible. We remain deeply grateful.

### ULICAF Updates:

The annual Board Meeting was held at Elmhurst Christian Reformed Church in Elmhurst, IL. We are thankful to the church administration for their generosity in allowing us to use their facilities. Special thanks to the church administration and board members Sean McNichols and Mike De Waal Malefyt, who played key roles in making this possible. We also extend heartfelt appreciation to Julie McNichols, Lydia Dunah & the Lankah family for providing meals throughout the day. Kudos to all of you!



We're so thankful for the ULICAF board members who have faithfully served their terms, Dr. Ron Rice, Pastor Richard Johnston, Mrs. Narko Wuanti & Ms. Agnes Gonletuo. Each one contributed greatly to our mission, and we look forward to their continued involvement. Six new board members will join the board on December 1. As in the past, the new board members bring unique skills and giftings and we look forward to how God will use them to continue what He's doing in Liberia.

Please visit our website at [www.ulicaf.org](http://www.ulicaf.org) to learn more about

ULICAF Board Meeting November 8, 2025

the ULICAF board members.

Liberia International Christian College (LICC)

- LICC sent two students sponsored by ULICAF to study in Burundi, East Africa for a graduate degree in nursing at Hope Africa University. They are both doing exceptionally well and we continue to receive encouraging reports of their progress.

- We just received the great news that 24 of the LICC nursing students began their Clinical Rotations on November 18. This is the very first batch of students that have completed all the requirements to be registered with the Liberia Board of Nursing & Midwifery and we are so proud of them and look forward to how God will use them in the future to change Liberia.



First day of Clinicals for the Nursing Students

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- LICC statistics for Semester 2 The total enrollment of 452 students was down a little from past semesters since many nursing students needed to complete some necessary requirements before they could be fully enrolled in our Nursing Program. The Business Department at 207 students and Agriculture Department at 122 continue to be the largest areas of study at the college, with the Education Department at 76 students, Nursing Department at 36 and the Theology Department with 17 students.
- The LICC-Work-Study Program led by Pastor Rich Johnston continues to make a transformative impact on 30 students' lives each semester. We are greatly encouraged that the Student Intern Leader for the program has been able to make great progress in making changes that not only benefit the Work Study students, but also the college.
- Russ & Ruth Schwartz returned to the LICC campus in late October for 6 weeks. They continue their exceptional efforts to strengthen academic quality and the learning



Semester 2 Work Study Students experience at LICC. They recently introduced a student

information system that will allow LICC to track all information regarding the students, from admission to graduation. It will also enable instructors to upload grades and schedules. Dr. Russ is also spearheading several initiatives to enhance both student and staff experiences, while Ruth is establishing systems to strengthen LICC's accounting practices.

- LICC urgently needs a 12–18 seat van or bus to transport nursing students to and from clinical sites, as required by the Liberian Board of Nursing and Midwifery. The bus we currently have has been in use for well over 12 years and isn't reliable enough to do the job. The estimated cost is \$20,000– \$30,000, or if we receive a donated vehicle in the U.S., we will arrange the shipment to Liberia. If you might know of such a vehicle, please let us know as soon as possible. Please join us in praying for God's provision to meet this important need.
- We are blessed that generous donors have offered a matching grant of \$50,000 toward the construction of the second floor of the Nursing Building at LICC. We have one year to match this amount. If successful, ULICAF will have \$100,000 available for both construction and needed repairs. We kindly ask for your continued support to help us fully match this grant within the next 12 months.
- Finally, recognizing the shortage of qualified healthcare providers in Liberia, LICC hopes to expand its nursing program by introducing Midwifery and Nurse Practitioner specialties. This initiative will require significant resources, but we trust that if it is God's will, He will provide the means to bring it to fruition.

These are some extremely big goals for the coming year, but we all serve a much BIGGER God! If you would like more information about any of the projects, please let us know and we would be happy to give you more details. Please use the enclosed Response Form if you care to donate to any of them. We say thank you in advance and we pray that everyone has a wonderful Christmas holiday!

Until He Returns!

## Yeak Monneh

Yeakarzuah Monneh, ULICAF Acting Executive Director